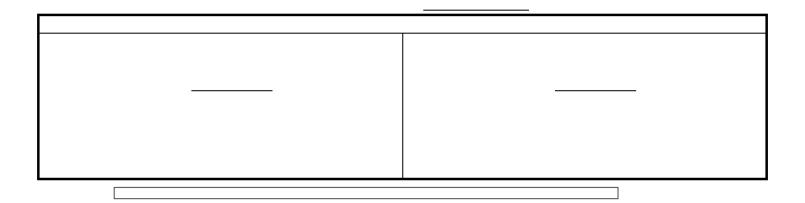
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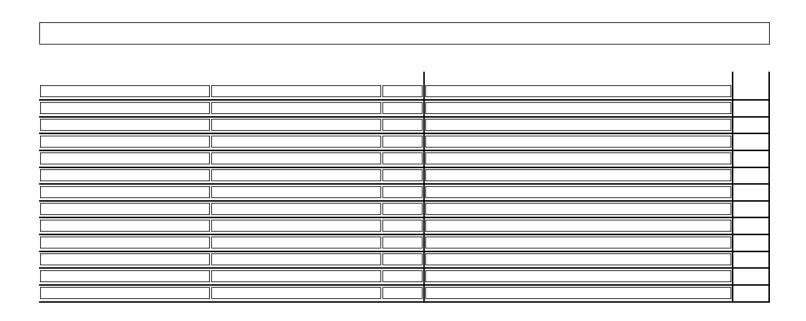
15. General issue area code BUD

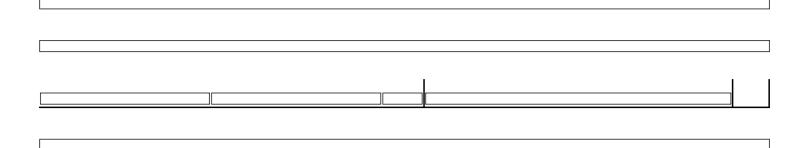
#### 16. Specific lobbying issues

S 4049/HR 6395 - National Defense Authorization Act for Fiscal Year 2021 including issues related to Army procurement, Research Development Test Evaluation (RDTE), Missile Defense Agency procurement, space and missile defense programs, intelligence programs, cyber programs, Operations & Maintenance (O&M), helicopter, aircraft, technology programs; S (not yet introduced)/HR 7617 - Defense, Commerce, Justice, Science, Energy and Water Development, Financial Services and General Government, Labor, Health and Human Services, Education, Transportation, Housing, and Urban Development Appropriations Act, 2021 including issues related to aircraft, helicopter, technology programs, Army procurement, RDTE, Missile Defense Agency procurement, space and missile defense programs, intelligence programs, cyber programs; HR 748 - CARES Act including issues related to health benefits, taxes, corporate governance issues, aircraft, helicopter, technology programs, Army procurement, and Related Agencies Appropriations Act, 2021, Report 116-488, including issues related to US Forest Service modernization, aviation contracts, aircraft; HR 133 - Consolidated Appropriations Act, 2021, Division C, Title III, Title IV, Title IX, including issues related to US Forest Service modernization, aviation contracts, aircraft; HR 133 - Consolidated Appropriations Act, 2021, Division C, Title III, Title IV, Title IX, including issues related to US Forest Service modernization, aviation contracts, aircraft; HR 133 - Consolidated Appropriations Act, 2021, Division C, Title III, Title IV, Title IX, including issues related to aircraft, 0699 - Department of Homeland Security Appropriations Act, 2021 including issues related to aircraft, Coast Guard aviation contracts, Army procurement, RDTE, Missile Defense Agency procurement, Navy and Marine Corps programs, space and missile defense programs, intelligence programs, cyber programs, S089/HR 7869 - Department of Homeland Security Appropriations Act, 2021 including issues related to aircraft, Coast Guard

### 17. House(s) of Congress and Federal agencies

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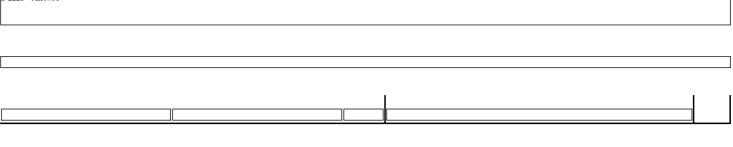
LOBBYING ACTIVITY. Select as many codes as necessary to reflect the general issue areas in which the registrant engaged in lobbying on behalf of the client during the reporting period. Using a separate page for

Γ

15. General issue area code TEC

16. Specific lobbying issues

S 2223 - AIRWA



15. General issue area code TRA

#### 16. Specific lobbying issues

S 3969/HR 8408 - Aircraft Safety and Certification Reform Act of 2020 to reform and strengthen the FAAs aircraft certification process, improve aviation safety by adoption of safety management systems for manufacturers and require the development of best practices of the Organization Delegation Authorizations (ODA); HR 133 - Consolidated Appropriations Act, 2021 to reform and strengthen the FAAs aircraft certification process, improve aviation safety by adoption of safety management systems for manufacturers and require the development of best practices of the ODA; S 1560/HR 675 - Safe Helicopters Now Act to provide helicopter manufacturers with a 10 percent tax credit for retrofiting existing helicopters with fuel systems that comply with the fuel crash resistance systems

#### 17. House(s) of Congress and Federal agencies

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15. Genera	l issue are	a code TRD
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## 16. Specific lobbying issues

7. House(s) of Congress and	Federal agencies Check if None			
U.S. SENATE, U.S. HOUSE	-			
	who acted as a lobbyist in this issue area			
First Name	Last Name	Suffix	Covered Official Position (if applicable)	New
Carrie	Desmond		Covered Official Position (il applicable)	
	tity in the specific issues listed on line 16 above			
nformation Update Page -	Complete ONLY where registration information	1 has changed.		
• •	Complete ONLY where registration information	ı has changed.		
0. Client new address		-		
0. Client new address Address	Complete ONLY where registration information		Zip Code	Country
0. Client new address Address City			Zip Code	Country
0. Client new address Address City 1. Client new principal place		State	Zip Code Zip Code	Country
0. Client new address Address City 1. Client new principal place City	e of business (if different than line 20)	State		
0. Client new address Address City 1. Client new principal place City	e of business (if different than line 20)	State		
0. Client new address Address City 1. Client new principal place City	e of business (if different than line 20)	State		

	First Name	Last Name	Suffix	]	First Name	Last Name	Suffix
1				3			
2				4			

## **ISSUE UPDATE**

24. General lobbying issue that no longer pertains

#### AFFILIATED ORGANIZATIONS

25. Add the following affiliated organization(s)

Internet Address:

Name	Street Address	Address				Principal Place of Business (city and state or country)
	City	State/Province	Zip	Country		、 · · · · · · · · · · · · · · · · · · ·
					City	
					State	Country
26. Name of each previously reported organization that is no long	ger affiliated with the registra	ant or client			•	
1	2			3		

# FOREIGN ENTITIES

27. Add the following foreign entities:

Name	Address Street Address City State/Province Count	Principal place of business (city and state or country)	Amount of contribution for lobbying activities	Ownership percentage in client
		City State Country		%

28. Name of each previously reported foreign entity that no longer owns, or controls, or is affiliated with the registrant, client or affiliated organization